

Encampment Work – Proposed Next Steps

January 20, 2021

OVERVIEW

- 01 **Update on current status**
- 02 **Work plan: Parallel buckets of work**
- 03 **Key Milestones & Timelines**
- 04 **Related Work Plan Overviews**
 - Encampment Resolution Pilot – Work plan Overview
 - Policy Update – Interdivisional Protocol for Encampments – Work Plan Overview
 - Community Engagement Strategy –Work Plan Overview
- 05 **Next Steps**
 - Key approvals needed

UPDATE ON CURRENT STATUS

We are all concerned about encampments come Spring.

- We have identified the highest priority parks based on risk and impact, and we need to create a plan and schedule on how we will actions these parks. The four priority parks are:
 - Trinity Bellwoods
 - Alexandra Park
 - Lamport Stadium
 - Moss Park
- Ideally, we require timelines on these plans that coincide with spring clean-up in parks and bring people in to improve their quality of living

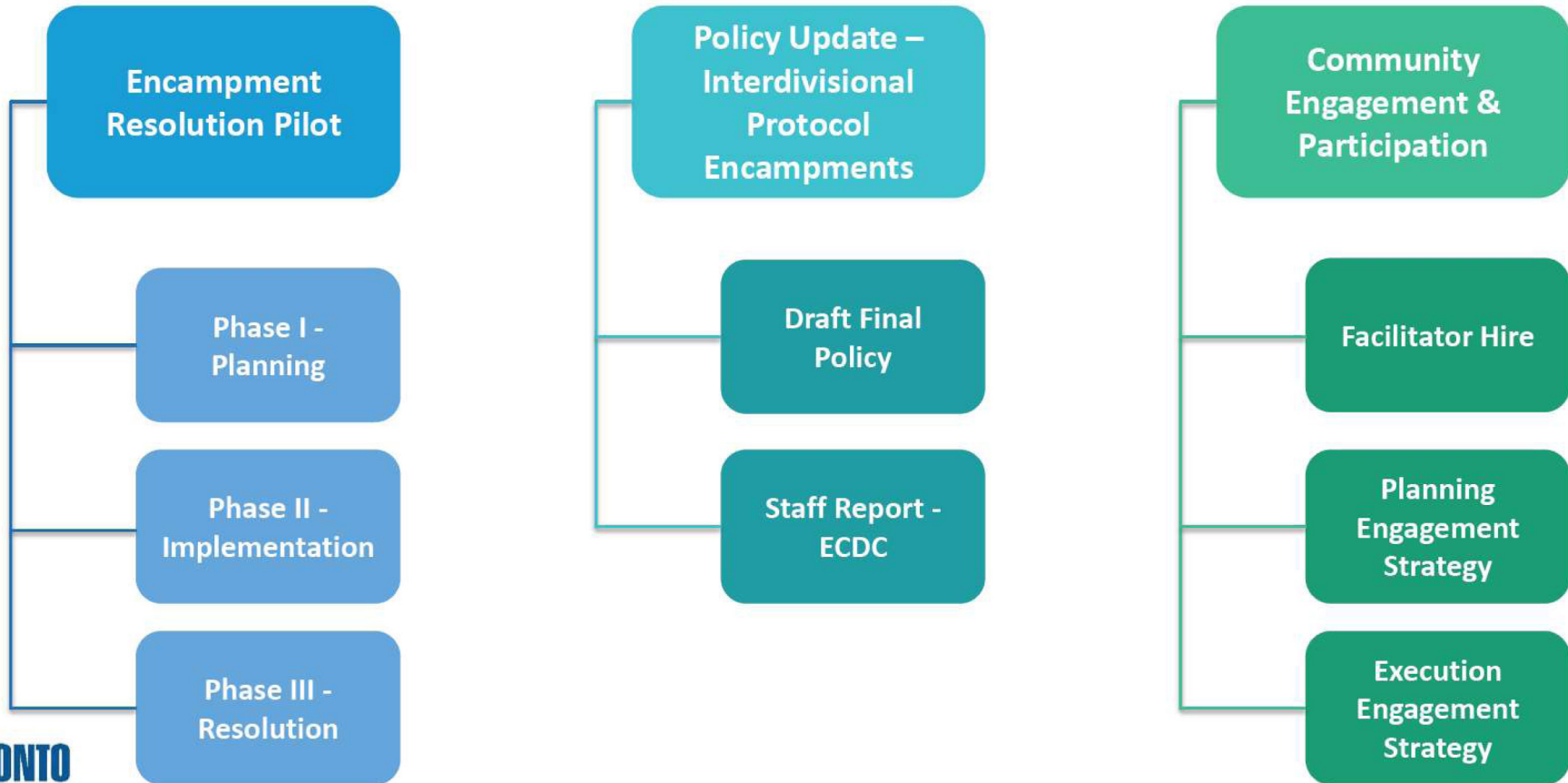
Operational Plans:

Work Back from March 2021 (PF&R confirmed that the last week in March would be ideal for resolution)

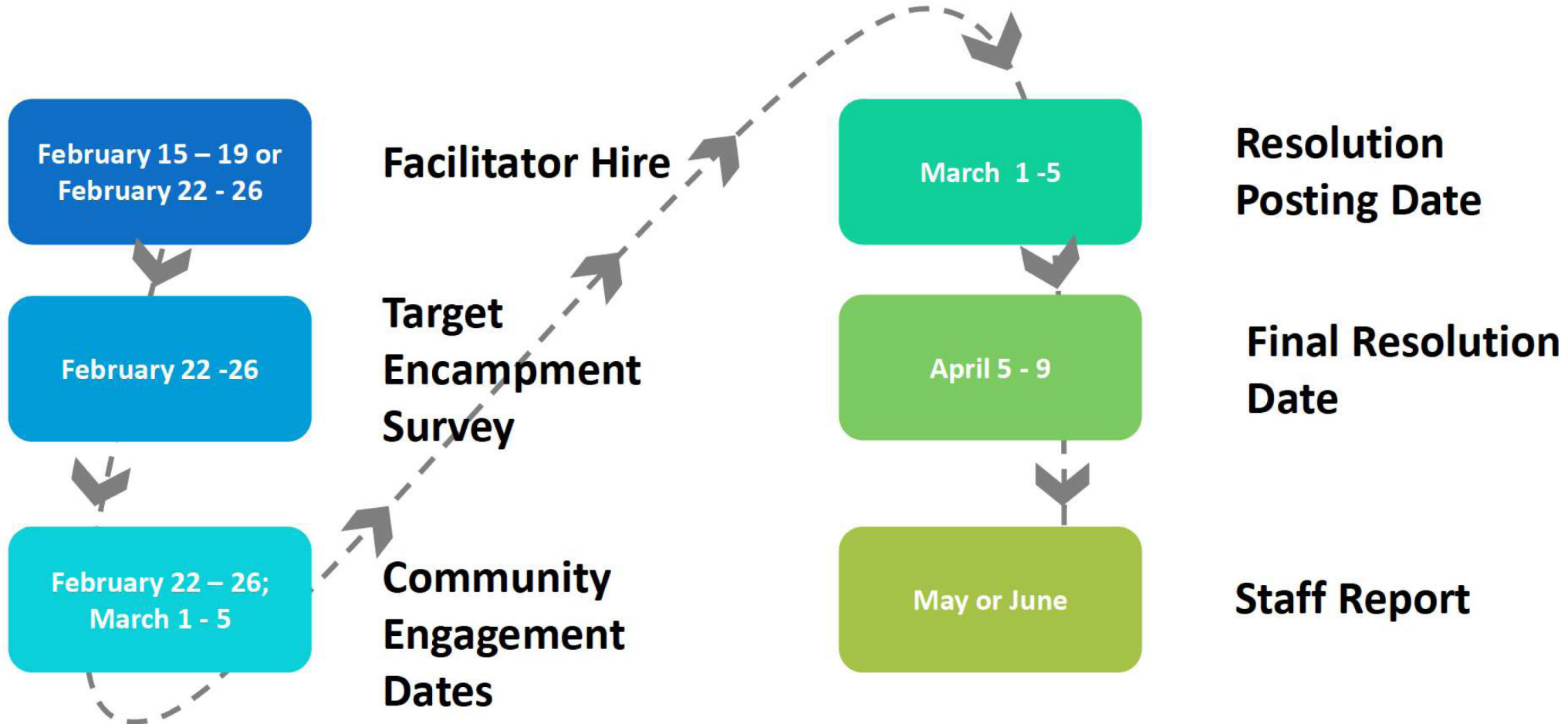
- Plan to include current picture:
 - How many tents
 - How many people
 - How many engagements
 - Maps
 - Key data sets (how many referrals made, how many spaces online, 600 net new homeless people a month etc)
- Comms and engagement plans including timelines of who and when – including council, those in encampments, advocate groups, all divisions etc.
- Posting and clearing dates that will provide lots of runway for everyone to do their jobs
- Partner agencies delivering the work
- Roles (include MLS, CS, TPS, TTC, PF&R, SSHA, TPH, etc)

WORK BREAKDOWN STRUCTURE

Aside from ongoing operational work, three parallel work streams underpin proposed encampment-related work from January – May 2021.



KEY MILESTONES & TIMELINES



ENCAMPMENT RESOLUTION PILOT - OVERVIEW

PLANNING –

End of January – End of February

- Aligns with components of community engagement strategy
 - Encampment resident engagement
 - Community stakeholder engagement
- Secure resources for ERP –
 - Extra space in community (e.g. Novotel?)
 - Dedicated outreach teams at sites including HR outreach, partner agencies – draft schedule
 - Onsite support – intake process, mobile ID clinic? OW registration? Health connections?

IMPLEMENTATION –

Posting Date to Resolution Date

- Posting date (March 1 – 5) to April 2
- Targeted outreach at all 5 sites per schedule
- Rolling voluntary movement of individuals from sites to indoor spaces
- Ongoing intake efforts & matching with available resources
- Logistics planning for resolution phase

RESOLUTION –

April 5 – 9

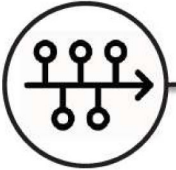
- May extend resolution period to following week, depending on number of clearing teams available (Transportation, Solid Waste)
- Clear 5 targeted sites
- Estimate 2 or 3 days per site
- Sustainment – ongoing outreach and monitoring of sites to ensure encampments don't reform, post resolution

POLICY UPDATE – OVERVIEW



STRATEGIC APPROACH -

- Align with the Community Development Safety & Wellbeing Plan, going to ECDC May 26
- This work complements the Encampment Resolution Pilot & Policy work, highlighting an inclusive approach to public safety that includes diverse perspectives and considerations



PROPOSED TIMELINES -

(1) Completed Enhanced Policy – April 12

- Discussion & Edits – March 24 – April 12

(2) Staff Report to Clerks (May 26 ECDC submission) – May 11

- Circulation of draft for review – legal & all involved Divisions – April 12 – 16
- Revisions – April 19 - 23
- Circulation & Briefing – Division Heads – April 26 – April 30
- Submit DCMs/CMO – May 3 - 7
- Revisions – May 2 - 7
- Final signed report to Clerks for agenda close – May 11

(3) Staff Report to Council – June 8 – 9 (agenda close June 1)

COMMUNITY ENGAGEMENT STRATEGY – OVERVIEW

Four components to community engagement strategy include:

(1) Encampment Survey –

- Currently in development; next internal meeting to discuss January 22
- Administered by S2H outreach workers & partner agencies Week of February 22 – 26

(2) Encampment Discussion Table (EDT) –

- Restart conversation – First meeting Week of February 1 – 5
- Input into survey design for encampment residents – throughout February leading to Feb 26
- Introduction to Encampment Resolution Pilot & input into design – throughout February

(3) Encampment Residents Engagement –

- Engagement & participation occurs throughout entire process
- Recruit via outreach workers & Encampment Discussion Table
- Planned outdoor, onsite meetings (x5) – physically distanced; week of February 18 at all five encampment sites
- Planned online virtual meetings ? (set up monitor/TV/chairs etc? It has been done for live streaming through support groups)

(4) Broader Community Engagement (incl. surrounding neighbours; social service agencies & support agencies)

- Planned virtual update(s) on ERP – week of February 22 – 26; March 1 – 5
- Different engagement sessions for stakeholder groups
- Digital survey – launch March 1 – 5; open until March 12

NEXT STEPS/KEY APPROVALS

Key approvals are needed to begin moving this work forward with partner agencies & internal City Divisions.

Approving the plan proposed in this discussion deck and recommended next steps below will empower staff to move forward with clear direction from senior leadership regarding timelines for the efficient collaboration and communication required for encampment-related work.

Key approvals:

(1) Sign off on draft overview plan presented

- Agreement on resolution (clearing) date – is this negotiable with executive leadership?
- Agreement on date of reporting to Committee/Council – need firm target to work towards (report to Committee in May? June?)

(2) Immediate posting for securing facilitator to support community engagement

- Authorization memo signed by end of this week/early next
- Posting & closing – Jan 25 – Feb 8
- Hire week of Feb 15

(3) If not posting for facilitator – determine next steps

- Securing facilitator via other means? (contract extension?)
- If not hiring facilitator, supporting next steps in developing & implementing community engagement strategy

Questions/Discussion

Appendix – Sample Outreach Schedule

Appendix E- Sample Weekly Outreach Schedule

	Monday	Tuesday	Wednesday	Thursday	Friday
9:00 AM					
9:30 AM					
10:00 AM	ODAAAT/ Project Home Team 9:30AM - 12:00PM	ODAAAT/ Project Home Team 9:30AM - 12:00PM	ODAAAT/ Project Home Team 9:30AM - 12:00PM	ODAAAT/ Project Home Team 9:30AM - 12:00PM	AM CLEANUP, NO OUTREACH
10:30 AM	Journeq of Hope 9:30AM - 12:00PM	CST Peers 9:30AM - 12:00PM	NET 9:30 - 10:30 Outreach Nurse 9:30AM - 12:00PM	Project Home CABI Team 9:30AM - 12:00PM	
11:00 AM					
11:30 AM					
12:00 PM					
12:30 PM					
1:00 PM	PPP Team 1:00PM - 3:00PM	PPP Team 1:00PM - 3:00PM	PPP Team 1:00PM - 3:00PM	PPP Team 1:00PM - 3:00PM	
1:30 PM	NET 1:00-2:00	NET 1:00-2:00	Net 1:00-2:00	NET 1:00-2:00	
2:00 PM					
2:30 PM					
3:00 PM					
3:30 PM					
4:00 PM					
4:30 PM					
5:00 PM					
5:30 PM	PPP Team 5:00PM - 7:00PM	PPP Team 5:00PM - 7:00PM	PPP Team 5:00PM - 7:00PM	PPP Team 5:00PM - 7:00PM	PPP Team 5:00PM - 7:00PM
6:00 PM	Net 1:00-2:00				
6:30 PM					
7:00 PM					
	<p>PPP Outreach Team</p> <p>ODAAAT/ Project Home</p> <p>Medical</p> <p>ID Services</p> <p>Other</p> <p>Peers</p>	<p>ADDITIONAL RESOURCES:</p> <p>PPP CRAFT Team will be available Tuesday, Wednesday, and Thursday from 10:00AM - 2:00PM</p> <p>CATCH Transport will be available Monday - Friday, 9:30AM - 3:30PM, Joe Mastrobuoni, 215 462-6510</p> <p>Parkside NET - Pick up for intake by calling 1-866-647-0007, 9am - 5pm (OP methadone, Suboxone, Vivitrol)</p> <p>NET: 499 N. 5th Street, M-F-9:30 - 10:30 and 1:00 - 2:00, Dawn Williams, 215 397-0050</p> <p>Media Request - Refer to Alicia Taylor - 215 686-0334</p> <p>CST Peer Supports - Tuesday 9:30 - 12:00 and Thursday 1:00 Pm - 3:00 Pm</p> <p>OUTREACH CONTACT NUMBERS:</p> <p>Project home team - 215 783-0012, Odaat team- 267-972-5850, PPP team - 267-357-1014</p>			

Please Note - Meet up Location will be at Tulip and Lehigh